City of Cameron

Police Department

CITY OF CAMERON

2012 Annual Report

Chief L. Corey Sloan

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Our Mission Statement is:

To enhance life by protecting and serving the citizens, preventing crime and enforcing the law with equity.

Our Vision is:

To ensure a safe and secure community.

"Developed in 2006 by the police department and our citizens"

Our Core Values are:

Fair, but firm: We expect our employees to be fair in all their dealings with citizens and visitors. However, we must be firm when enforcing the laws of the United States, State of Missouri, and the City of Cameron.

Integrity: We expect our employees to have the utmost integrity and never take advantage of their position, citizens, or visitors. In doing so, they will never disgrace the badge or their oath.

Leadership: We expect all of our employees to show leadership, not only within the department, but also in the community with their involvement in community activities.

Dedication: We expect our employees to be dedicated to public service, dedicated to their duty and most importantly dedicated to the safety and protection of our citizens and visitors.

Enthusiasm: We expect our employees to show enthusiasm in the performance of their duties, their interactions with the public, and their service to the community.

Annual Report Team

Chief Corey Sloan
Sergeant Rick Bashor
SRO Chris Proctor
K9 Officer Erin Chubick
Comm. Supervisor Cathy Poindexter
Administrative Assistant Shellie Blades

The Cameron Police Department compiles statistics each year to determine crime trends and problem areas within our community.

In 2012, the City of Cameron Police Department continued to have five major calls for service categories that impact our citizens lives daily. These calls for service are drug trafficking/narcotics usage, domestic violence, burglaries/stealing, property damage/vandalism, and motor vehicle crashes involving personal injury/property damage. These calls for service continue to be the areas of major focus for the police department's daily activities.

The Police Department is very proactive in our efforts to reduce crime in Cameron and its impact on citizens. This can only be done with teamwork developed between the citizens, visitors to our community, and other area emergency service agencies.

The police department is currently comprised of 16 full time officers, 7 full-time dispatchers, and 1 part-time dispatcher. Those officers and dispatchers work rotating shifts to ensure there is police coverage for the community 24 hours a day, seven days a week.

The department is divided into four basic divisions, Communications, Patrol, Investigations, and Administration. The patrol division is comprised of 12 officers who are responsible for patrolling our community, handling calls for service, traffic duties, and conducting misdemeanor investigations. The investigations division is comprised of 2 detectives and a School Resource Officer. The investigations division is responsible for conducting investigations of crimes. The communications division is comprised of 6 dispatchers and 1 dispatch supervisor. The communications division is responsible for taking calls for service, providing pre-arrival assistance to the caller, and relaying that information to officers in the field as well as other emergency service personnel. The administration division is comprised of the Police Chief and Administrative Assistant who are responsible for the day-to-day operations of the police department.

Annual Report Team

A Note From the Chief

Welcome to the 2012 annual police department and emergency management report. Our mission is to enhance life by protecting and serving the citizens, preventing crime and enforcing the law with equity. Our successes depend on the partnerships developed within our community and with our area emergency service partners. We are honored and humbled by the awesome responsibility our community has bestowed upon us. We strive each day to fulfill our vision of ensuring a safe and secure community.

We had many accomplishments, as well as challenges in 2012. At any given time in 2012, we were short anywhere between two to four officers. Currently, we are still short one full time employee and have one officer in field training. Our staff continued to fulfill our mission and provide the services our community expects and deserves.

Keeping qualified personnel is becoming more difficult as many officers are moving on to higher paying and less stressful jobs in the private sector and/or larger police departments. Due to the professionalism, dedication and service of our staff we were able to work through the staff shortages and only had to cut minimal services. Under the current patrol staffing levels, we are able to keep a minimum of two officers on each shift with up to three officers during the busy call for service times. We are hopeful we will be able to replace the position vacated in 2011, with Captain White's retirement, in the very near future as our economic times continue to improve.

The call for service numbers for 2012 were 21,022 (daily average of 57.59 calls per day) answered with 1,354 incident reports (daily average of four reports) taken a day. An average report will tie up an officer for a minimum of 1 ½ hours and sometimes will take over 3 hours to complete. This takes away from the unobligated time the officer has to meet with citizens, conduct traffic enforcement or any other non-obligated items.

Our officers handled numerous serious calls for service including, a shooting incident on N. Cedar Street, multiple theft rings and we continued to bridge the gap between local police agencies and county sheriff's departments by assisting when needed, including a child death investigation in Holt. In most instances, arrests and charges were filed within 24 hours.

One of the major challenges we faced was the continuing struggle to maintain our patrol fleet vehicles. Due to recordkeeping, we found we would be paying more to fix the patrol car is-

sues than what the cars were worth. The department researched and developed a plan for the replacement of our aging and maintenance plagued fleet vehicles. We were able to obtain a lease-trade agreement that allowed the city to purchase six (6) Dodge Chargers which will replace the aging and maintenance plagued Ford Crown Victoria's. The department went to the traditional black and white police paint scheme and an updated, reflective graphics package. In addition, we were successful in obtaining a 100% grant for Mobile Data Terminals (MDT's) for the new patrol units. This will add mobile connectivity for our officers on patrol with the Computer Aided Dispatch software, the Records Management System and the Missouri Uniform Law Enforcement System (MULES), which will allow access to driver license information, vehicle registration as well as want and warrant entries.

Radio communications were also greatly enhanced. These enhancements included the painting of the emergency services radio communications tower just east of the public safety building which will extend the life of the structure. We also gained access to the Missouri Statewide Interoperability Network (MOSWIN) which allows statewide radio communication with public and private sector partners daily. A major highlight is having Communications Officer Stan Hendrix as the MOSWIN liaison for our region. This represents the quality of staff we have and their dedication to our community and region. This was completed at no cost to the City of Cameron.

In 2012, we successfully upgraded the back-up power system to the public safety building. The old generator was a 20kW generator and only powered specific areas of the building and did not include the heating or air conditioning units in the facility. The new generator is able to handle the entire load of the building, which makes for a safer and more efficient environment for our staff to work in.

The City's Emergency Operations Plan (EOP) was completely revised in 2012. This advanced emergency management training and partnerships within the region. This revision allowed for us to enhance and/or develop relationships with public and private sector partners. In addition, multiple enhancements (policies and resources) were made to the capabilities of the emergency management agency to respond to large scale emergencies and disasters locally or within the region. In addition, we continued our commitment to the community for being *StormReady©* with the extension of our designation to 2015.

Cameron Emergency Services increased our presence on social media. The current number of followers we have on Facebook social media is 3,018. We have an average weekly reach between 11,000 and 14,000 people with public safety and emergency management information. The highest weekly reach has been 77,000+. Reach is defined as the number of people who have seen your individual posts. In 2013, we will expand our presence on social media to more interaction on Twitter and a YouTube presence with crime safety and preparedness tips.

Some of our other accomplishments include:

⇒ Obtained multiple grants to provide Cameron Emergency Services with additional resources to fulfill their law enforcement and emergency management missions. These grants were funded at 100% by federal government agencies;

⇒ Participated in the Missouri Region H Outdoor Storm Warning Siren working group to bring a standardized protocol to all 15 counties in northwest Missouri for the activation of their outdoor storm warning sirens as well as enhanced public education;

⇒ Introduced an ordinance that would prohibit protesters from being within 300 feet of a service one hour before, during or one hour after service or burial;

⇒ Obtained the ability locally to have instructors in the NIMS/ICS command;

⇒ The communications center has an instructor certified through APCO who will be able to teach communications courses, for CEU's, at lowered cost and/or free for Cameron Communications Officers, as well as those in the ACCD 911 district;

⇒ Worked many community events to make sure it was safe and fun for people of all ages;

⇒ The K-9 program received a ballistic and shank resistant protective vest from donations made to Cameron crime stoppers;

⇒ Emergency Management addressed emergency power at the sewer plant, water treatment plant in an executive summary to council;

⇒ Successfully stood up a multi-area coordination center (MACC) in the training room at the public safety building for the region for a state level exercise in October. Our MACC was a model of other regions in the state to emulate in similar exercise situations;

⇒ Began working with Region's A and D to form an incident support team (IST). This team would be made up of professional, discipline specific, responders who would come to our community after a disaster and assist and/or take over the incident for a 12-hour operational period. We hope to see this operational in the next 18 months.

⇒ Resolved issues and partnered with the United Way of Kansas City to provide the 2-1-1 service to our area as resource and support for citizens at any time, especially during and after a disaster;

⇒ Began an exploratory committee with MO-KAN on a traffic incident management plan for

Region H. This plan will involve the Transportation Advisory Councils (TAC) from across NW Missouri. The goal of this group is to mirror, although on a much smaller scale, the KC Scout Program. The Scout program shows the direct need for public-private partnerships in emergency incidents.

Your police department did a remarkable job in 2012 with staff shortages and a high call for service volume. This could not have happened without the dedication and professionalism of the sworn and civilian staff.

Cameron is our home and we want to make it the safest place we can so we can raise our families. We hope you have enjoyed our annual review of the activities of your police department in 2012. We have an open door policy and if you would like to know more, we encourage you to stop by the department at 101 N. Chestnut Street, Cameron, MO, or give us a call at 816-632-6521. You can also follow us on Facebook at www.facebook.com/CameronPolice or on Twitter @cameronmopolice. We look forward to visiting with you and talking about the services we provide to our community.

Warmest regards,

L. Corey Sloan

L. Corey Sloan
Chief of Police / Emergency Management Director

Your Cameron Police Officers

	Serving Since
Chief Corey Sloan	1991
Sergeant Rick Bashor	1996
Corporal Eric Belshe	2000
Corporal Shane Stevenson	2001
Corporal Dan Miller	2004
Officer Dustin McCloud	2001
K-9 Officer Erin Chubick	2004
School Resource Officer Chris Proctor	2005
Officer Steave Smith	2005
Officer I.B. Fugate III	2005
Officer Bryson Janovec	2008
Officer Ryan O'Boyle	2009
Officer J.C. Kirkendoll	2012
Officer Travis Casteel	2012
Officer Matthew Neely	2013
Officer Devin White	2013
Reserve Corporal Darrell Howell	1991
Technical Resource Specialist Stan Hendrix	2005
Reserve Detective/Corporal Doug Caster	2007
Reserve Detective/Corporal Don Fritz	2008
Reserve Officer Brad Rees	2009
Reserve Officer Troy Green	2005

2012 Cameron PD Stats at a Glance

Category	2011	% change from 2010	2012	% change from 2011
Total Reports	1340	-0.59%	1354	+1.04%
DWI Incidents	35	+84.21%	20	-42.86%
Drug Incidents	60	+46.34%	44	-26.67%
Domestic Violence	173	+5.49%	206	+19.08%
Burglary	38	-15.56%	41	+7.89%
Stealing	179	+5.92%	178	-0.56%
Adult Arrests	394	+6.20%	366	-7.11%
Juveniles Detained	89	+71.15%	69	-22.47%
Accidents	173	+1.17%	173	0.0%
UCR Part I Crimes	394	+3.68%	428	+8.63%

*UCR Part I Crimes include: Homicide, Rape, Robbery, Assault, Burglary, Larceny, & Motor Vehicle Theft

Category	2011	% change from 2010	2012	% change from 2011
Vehicle Stops	2550	+7.37%	2290	-10.2%

** Percentages are based on the increase or decrease from the previous year's totals.

Total Reports
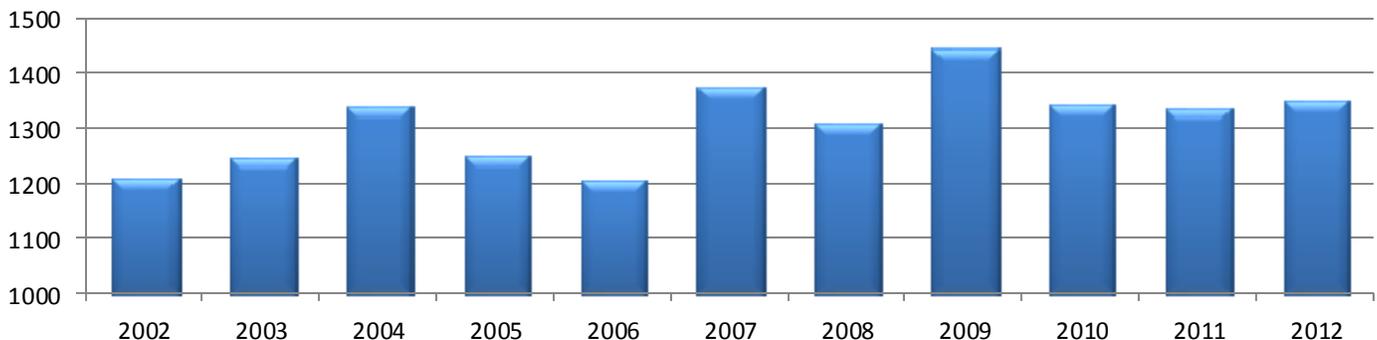
TRENDS

DWI
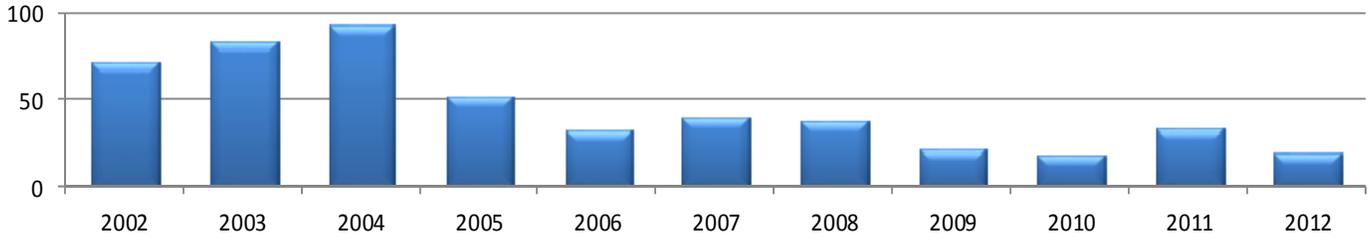
Drugs
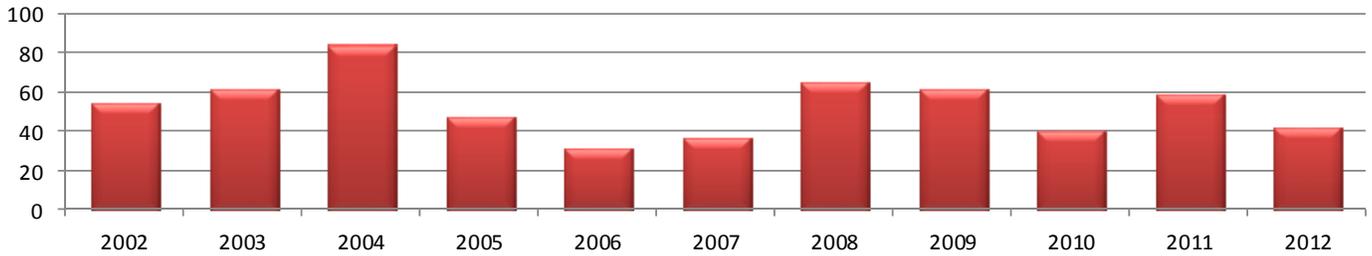
Domestics
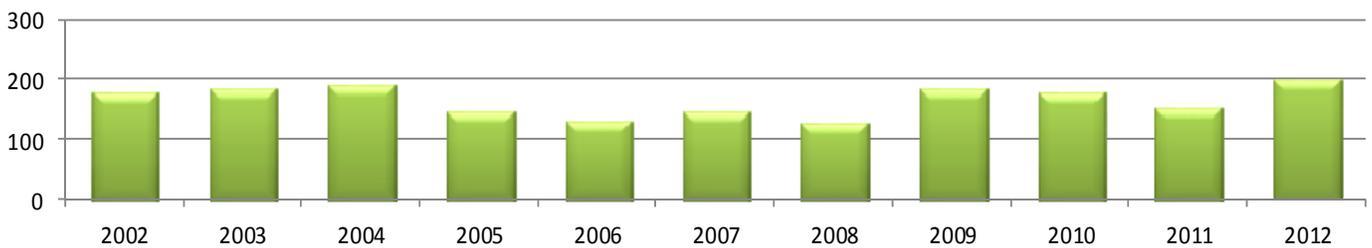
Burglary
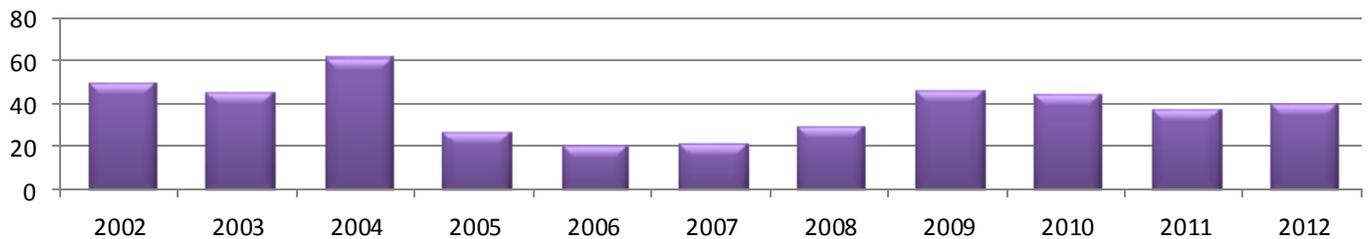
Stealing (Not Including Motor Vehicles)
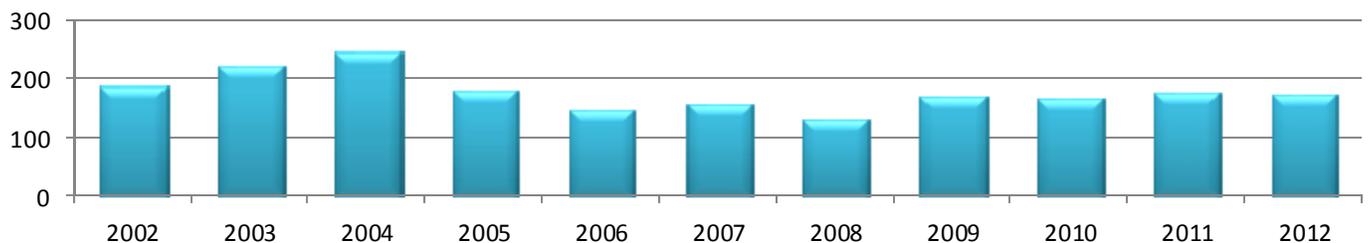
TRENDS

Adult Arrests
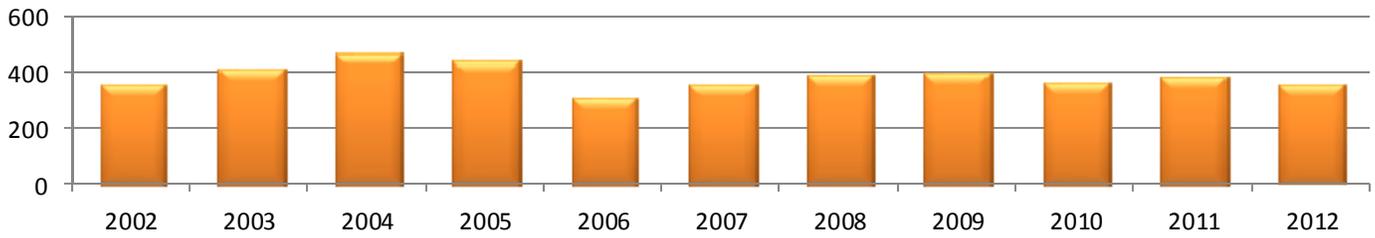
Juveniles Detained
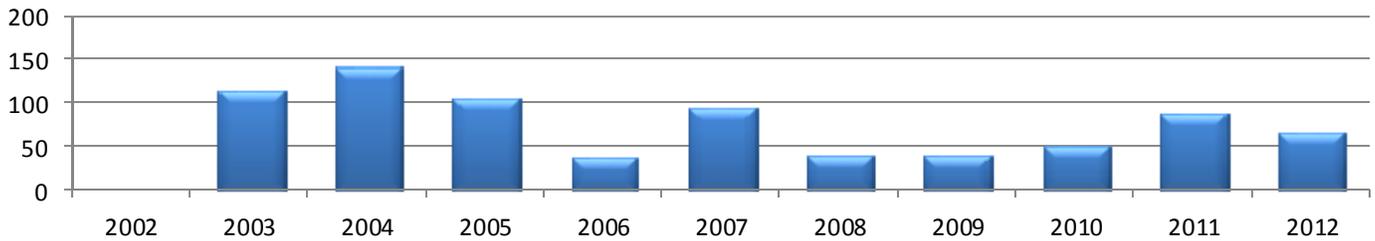
Motor Vehicle Accidents
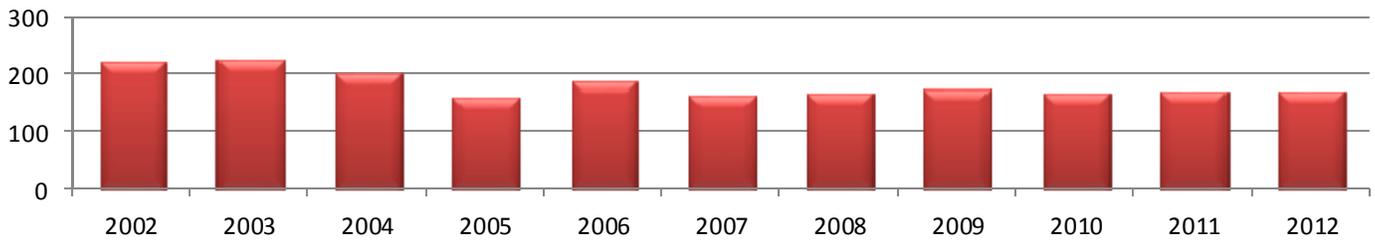
UCR Part I Crimes
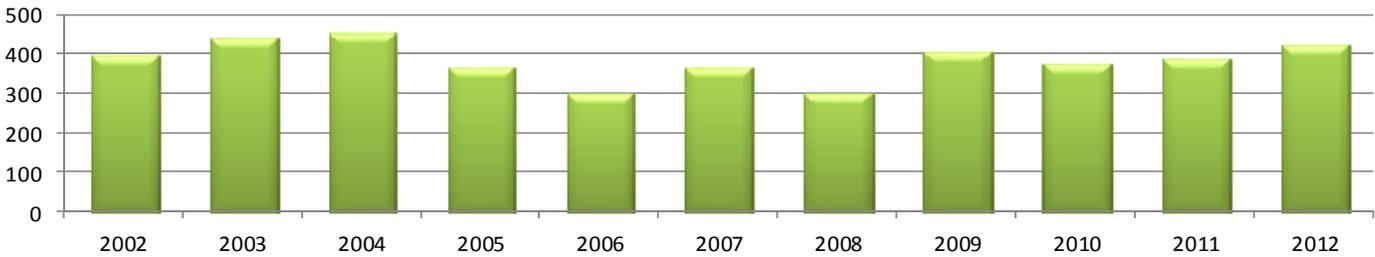
Vehicle Stops
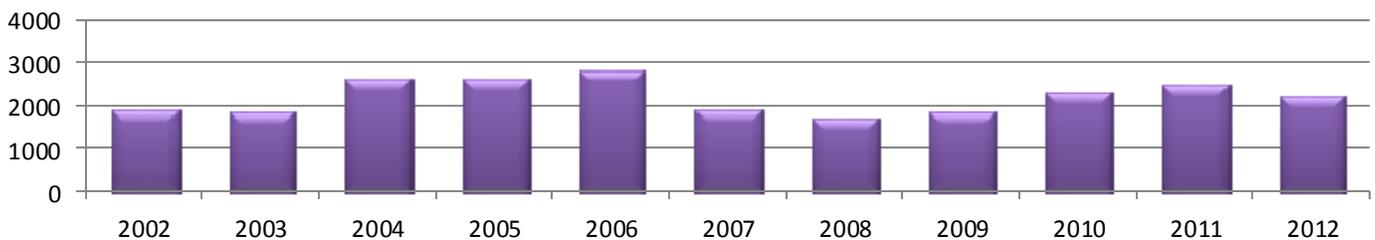
2012 Patrol Division Year in Review
REPORTS TRACKED-5 YEAR TREND

REPORT	2008	2009	2010	2011	2012	Change
MISC	200	315	238	242	**	
DWI	39	23	19	35	20	-42.8%
DRUG	66	62	41	60	44	-26.6%
DOMESTICS	156	167	164	173	173	0.0%

Miscellaneous reports which were tallied and reported here in previous years included; towed/abandoned vehicles, assisting other agencies, death investigations, suicides, minors in possession of alcohol, forgery, identity theft, and domestic intimidation. Unfortunately, this category did not include many of the reports that are taken on a regular basis. Beginning in 2012, we will include the counts on most of the Patrol's common calls for service that generate reports. The categories listed with an asterisk* often times do not generate an actual report so the actual call for service in this category are greater than the reports generated.

Accidents	173	Fire	5	Rape	2
Alcohol/Minor	3	*Found/Lost Property	8	Resist Arrest	2
Assaults	44	Fraud/ID Theft/Bad Check	23	Robbery	2
Assist Other Agency	33	Harassment	43	Safe Schools Violation	4
Attempt Suicide	15	*Info Only Report	59	Safekeeping	11
Burglary	41	Juvenile/Miscellaneous	24	Sex Crimes/Other	12
*Check on Welfare	10	K-9 Assist	7	Stolen Property	3
Crimes Against Children	22	Kidnapping	1	Stealing/Tampering	196
*Civil Matter	7	Missing Person	1	Towed Motor Vehicles	17
Counterfeit/Forgery	11	Murder	1	Trespassing	23
Death Investigation	14	Order of Protection Violation	13	Warrants-City of Cameron	24
Disorderly Conduct/Peace	16	Property Damage/Vandalism	62	Warrant-Other Agency	131

ACCIDENT STATISTICS 5-YEAR TREND

Reports	2008	2009	2010	2011	2012	AVG
January	20	9	15	8	8	12
February	16	10	11	17	12	13.2
March	14	13	9	18	11	13
April	15	13	10	16	14	13.6
May	9	17	16	14	17	14.6
June	13	15	15	18	15	15.2
July	11	12	21	13	15	14.4
August	10	15	9	16	20	14
September	17	18	15	17	12	15.8
October	14	16	17	8	21	15.2
November	14	16	17	18	13	15.6
December	21	24	16	10	15	17.2
TOTALS	**174**	**178**	**171**	**173**	**173**	

Average Accidents by Month
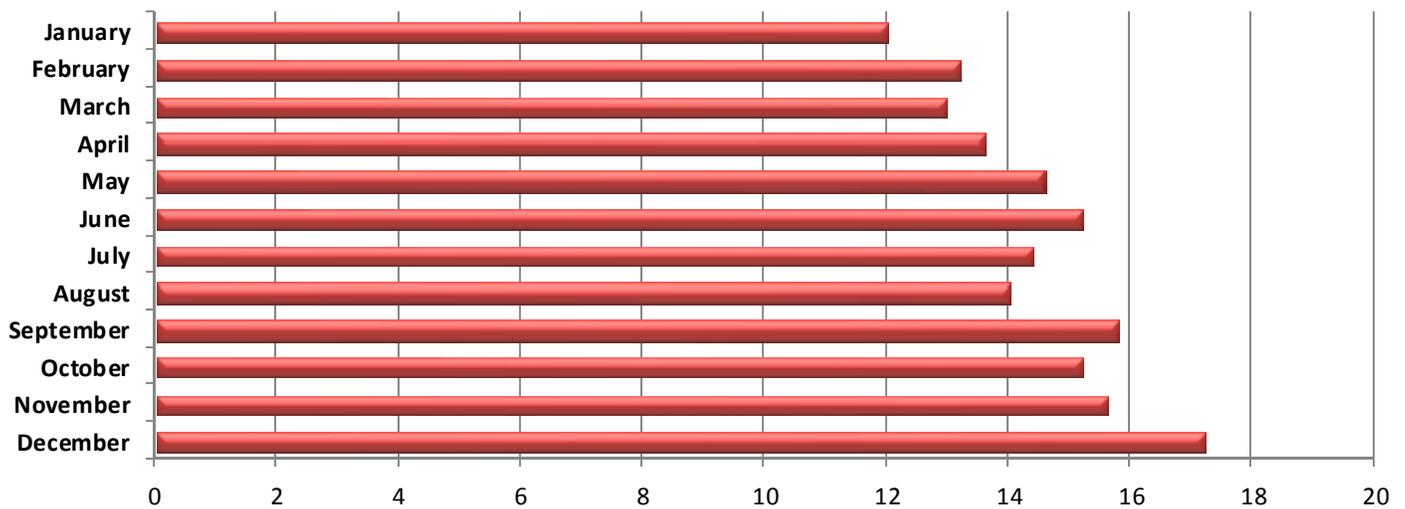
2011-2012 COMPARISONS

REPORTS	2011	2012	DIFFERENCE
Total	173	173	0.00%
Injuries	29	17	-41%
Fatalities	1	0	-100%

Annual Report To The Attorney General
Total traffic stops from 01/01/2012 to 12/31/2012
Cameron Police Department
101 N. Chestnut, Cameron, MO 64429

1. **Total Stops** — 2209

2. **Reasons for Stop**

Moving Violation	1108
Equipment	477
License	634
Investigative	38

3. **Categories of 'Moving' Violations**

Speed	758
Lane Violations	102
Follow Too Close	2
CVE	1
Other	187

4. **Result(s) of Traffic Stops**

Citations	830
Warnings	1634
No Action	16
Other	1

5. **Race/Minority Status of Drivers Stopped**

White	2099
Black/African American	62
Hispanic/Latino	24
American Indian/Alaskan	5
Asian	9
Other/Unknown	10

6. **Age of Drivers Stopped**

Under 18	135	18-29	860
30-39	434	40+	780

7. **Gender of Drivers**

Male	1271
Female	938

8. **Location of Stops**

Interstate Highway	101
U.S. Highway	725
State Highway	34
County Road	2
City Street	1270
Other	77

9. **Stops Resulting in Searches**

Total Stops involving searches	80
Driver-Only searches	14
Searches of Property	23
Searches of Driver & Property	43

10. **Probably Cause/Authority for Search**

Consent	65
Inventory	0
Drug/Alcohol Odor	3
Incident to Arrest	14
Plain View Contraband	1
Reasonable Suspicion Weapon	0
Drug Dog Alert	2
Other	0

11. **Duration of Search**

0-15	72
16-30	7
31+	1

12. **Stops Leading to Discovery of Contraband** — 18

13. **Types of Contraband Discovered**

Drugs/Alcohol/Paraphernalia	15
Currency	0
Weapon	1
Stolen Property	1
Other	2

14. **Total Number of Drivers Arrested** — 46

15. **Crimes/Violation Alleged as Result of Arrests**

Outstanding Warrant	23
Drug Violation	4
Resisting Arrest	0
Offense Against Person	1
Traffic Violation	3
DWI/BAC	14
Property Crime	0
Other	2

Racial profiling is defined as the inappropriate use of race by law enforcement when making a decision to stop, search or arrest a motorist. Law Enforcement agencies must report to the Attorney General's Office who must then submit data to the Governor annually. The Governor may withhold funds from any agency that does not comply.

BOOKING (ARREST) STATISTICS

BOOKING ACTIVITY-5 YEAR TREND

TYPE	2008	2009	2010	2011	2012	+/-%
ADULT	396	408	371	394	366	-7.1%
UNDER 17	41	41	52	89	69	-22.4%
TOTALS	437	449	423	483	435	-9.9%

Arrest Breakdown

Juv Adult

Category	Juv	Adult
Accident/Traffic/License	2	10
Alcohol/Minor	4	2
Assaults	4	6
Assist Other Agency		3
Burglary		3
Commitment After Court		3
Crimes Against Children		3
Disorderly Conduct/Peace		7
Domestic	15	39
Drugs	2	49
DWI		22
Fraud/Forgery	1	3
Juvenile Offenses	21	
Obstruct		4
Property Damage	2	1
Safe Schools Violation	2	
Safekeeping	1	17
Sex Crime/Misc	1	2
Stealing/Tampering	9	25
Stolen Property	4	1
Terroristic Threats	1	
Trespass	1	3
Warrant-City		24
Warrant-Other		131

2012 School Resource Officer Statistics

YEAR	2008	2009	2010	2011	2012	%
Assaults	9	3	3	8	14	+75%
Drug/Tobacco Offenses	3	0	0	2	2	0.0%
Weapon Offenses	0	1	0	1	4	+300%
Sexual Offenses	4	0	0	1	1	0.0%
Stealing/Theft	5	0	1	4	4	0.0%
Person Crimes	38	2	3	9	3	-67%
Property Crimes	10	0	0	5	1	-80%
*Other	9	5	7	5	7	+40%
Reports Taken	71	11	28	35	36	+2.8%
Reports Cleared	60	6	21	29	32	+10.3%
Juveniles Detained	1	0	0	5	2	-58%
Citations Issued	3	0	0	3	0	-300%
Presentations	128	26	26	26	26	0.0%
5th Grade DARE	55	55	55	55	60	+9.0%
8th Grade DARE	25	**0	25	n/a	n/a	
7th Grade Internet Safety	15	15	15	15	n/a	

Other includes: Assisting other agencies (ex: Family Services), Safekeeping incidents, Traffic Accidents, School Bus violations and other traffic violations.

***2009 Stats reflect Officer Proctor's numbers only. He began as SRO on June 1, 2009.*

2012 K9 Statistics

Officer Chubick and K-9 Ex are the current canine team for the Cameron Police Department. Officer Chubick and K-9 Ex have been working as a team for approximately three years. K-9 Ex is now four years old and is currently certified in narcotics, tracking and police protection. In 2012, Officer Chubick and K-9 Ex received national narcotic certification through the National Police Canine Association. K-9 Ex is a great resource to the Cameron Police Department as he is able to assist Officers in narcotics searches, suspect apprehension and building searches as well as various other tasks.
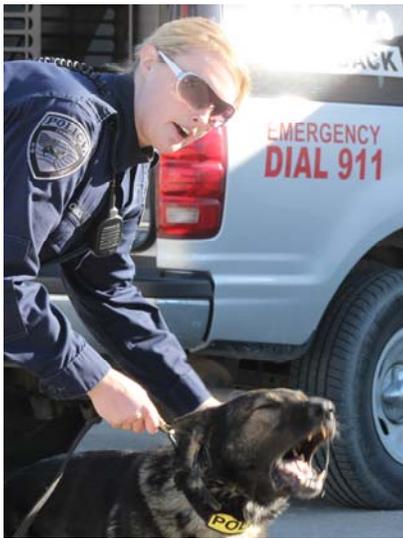
In January of 2012, the Cameron Police received a report of shots fired inside of an apartment in the 900 block of North Cedar Street. The caller advised three individuals had been shot at and the suspect's location was unknown. Upon Officers arrival, the suspect was observed running from the back door of an apartment. The suspect continued to run, not complying with Officers requests to stop. K-9 Ex was used to apprehend the suspect without incident.

The Cameron Police Department K-9 team is often requested by other agencies to assist with various situations. In 2012, K-9 Ex's services were requested on 77 incidents by Cameron Officers as well as the Missouri State Highway Patrol, Clinton County Sheriff's Department, Caldwell County Sheriff's Department, DeKalb County Sheriff's Department and the Missouri Department of Corrections as well as various schools in the area. K-9 Ex and Officer Chubick have also been asked to give demonstrations at various community functions as well.

K9 Incidents

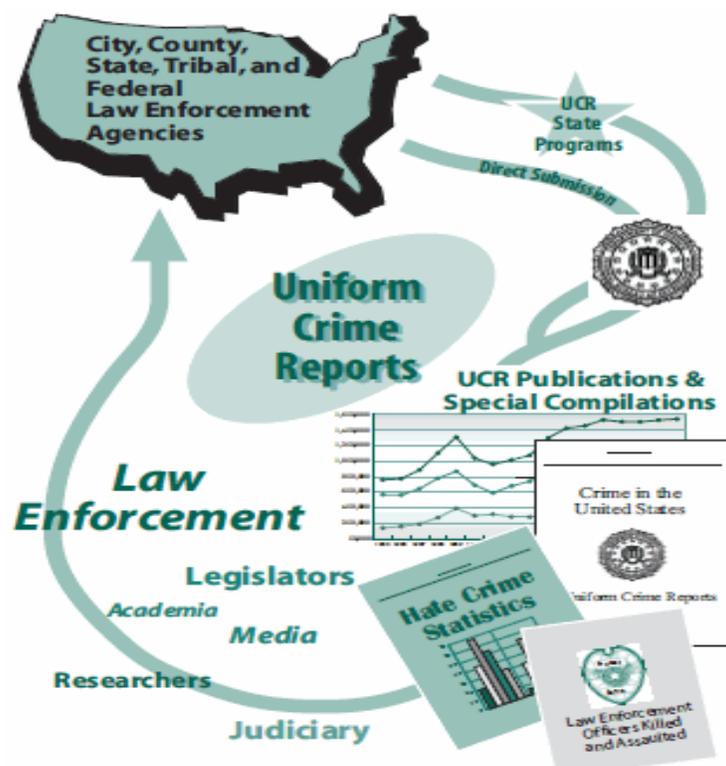| 2010	2011	2012
27	84	77

Uniform Crime Reporting

Uniform crime reporting is a collective effort on the part of city, county, state, tribal, and federal law enforcement agencies to present a nationwide view of crime. Agencies throughout the country participating in the Uniform Crime Reporting (UCR) Program provide summarized reports on eight Part I offenses known to law enforcement and reports on persons arrested. They also provide information about law enforcement officers killed and assaulted and on hate crime. For the most part, agencies submit crime reports monthly to a centralized crime records facility within their state. The state UCR Program then forwards the date, using uniform offense definitions, to the FBI's national UCR Program. Agencies in states that do not have a state Program submit their statistics directly to the national Program. The FBI compiles, publishes, and distributes the date to participating agencies, state UCR Programs, and others interested in the Nation's crime data.

The UCR Program has expanded in scope, importance, and size since its inception over seven decades ago. The Program began with law enforcement agencies in 400 cities from 43 states submitting crime data in January 1930 and now encompasses approximately 17,000 law enforcement agencies nationwide that voluntarily contribute their crime statistics. Without the support of these city, county, state, tribal, and federal agencies, the Program could not fulfill its mission to generate a reliable set of crime statistics for use in law enforcement administration, operation, and management. The completeness and accuracy of each agency's crime reporting is crucial to a wide variety of data users so that they can understand crime, formulate policies, make strategic and operational decisions, and conduct criminological research and analysis.

Uniform Crime Report Part I Crimes

CRIME	2008	2009	2010	2011	2012
Homicide	0	0	2	0	0
Rape	0	1	2	3	-2*
Robbery	1	2	1	1	1
Assault **Part I + Simple Assaults	136	180	154	173	**203
Burglary	31	47	45	38	49
Vehicle Theft	3	6	5	7	6
Stealing	132	173	169	172	161
Motor Vehicle Theft	3	6	5	7	6

*Follow up investigation determined that 2 rapes reported in 2006 were 'unfounded', meaning no rape occurred.

**For UCR, only aggravated assaults are considered as Part I crimes. However, simple assaults (defined as not resulting in *serious* physical injury) are included in this report to give a more complete look at the number of assaults. The actual break-down in 2012 was 30 Aggravated Assaults and 173 Simple Assaults.

2012 UCR Part I Crime Clearance Rates

| CRIMES	2012 Counts	2012 Clearances	% Cleared
Homicide	0	0	n/a
Rape	0	0	n/a
Robbery	1	0	0.0%
Assault	203	66	31.7%
Burglary	49	7	14.3%
Stealing	161	32	19.9%
Motor Vehicle Theft	6	0	0.0%

Part I offenses can be cleared either by arrest or exceptional means. An offense is cleared by arrest, or *solved* for crime reporting purposes, when (1) at least one person is arrested, (2) charged with the commission of the offense, and (3) turned over to the court for prosecution (whether following arrest, court summons, or police notice).

UCR Property Supplement

The Property Supplement Report to UCR is an evaluation of the types and value of property stolen and recovered. This report also looks at the property stolen as associated to the various Part I Offenses.

Property Type	$ Stolen	$ Recovered	% Recovered	Property Type	$ Stolen	$ Recovered	% Recovered
Currency, Notes, Etc	$6,028	$41	0.6%	Firearms	$600	$0	0.0%
Jewelry & Precious Metals	$11,860	$422	3.6%	Household Goods	$3,305	$260	7.9%
Clothing & Furs	$2,103	$305	14.5%	Consumables	$5,002	$453	9.1%
Motor Vehicles	$25,500	$28,100	110.2%	Livestock	$0	$0	n/a
Office Equipment	$3,550	$300	8.5%	Miscellaneous*	$35,715	$684	1.9%
TVs, Radios, Etc	$12,795	$826	6.5%				

*Miscellaneous property encompasses all types of property not included in the other categories.
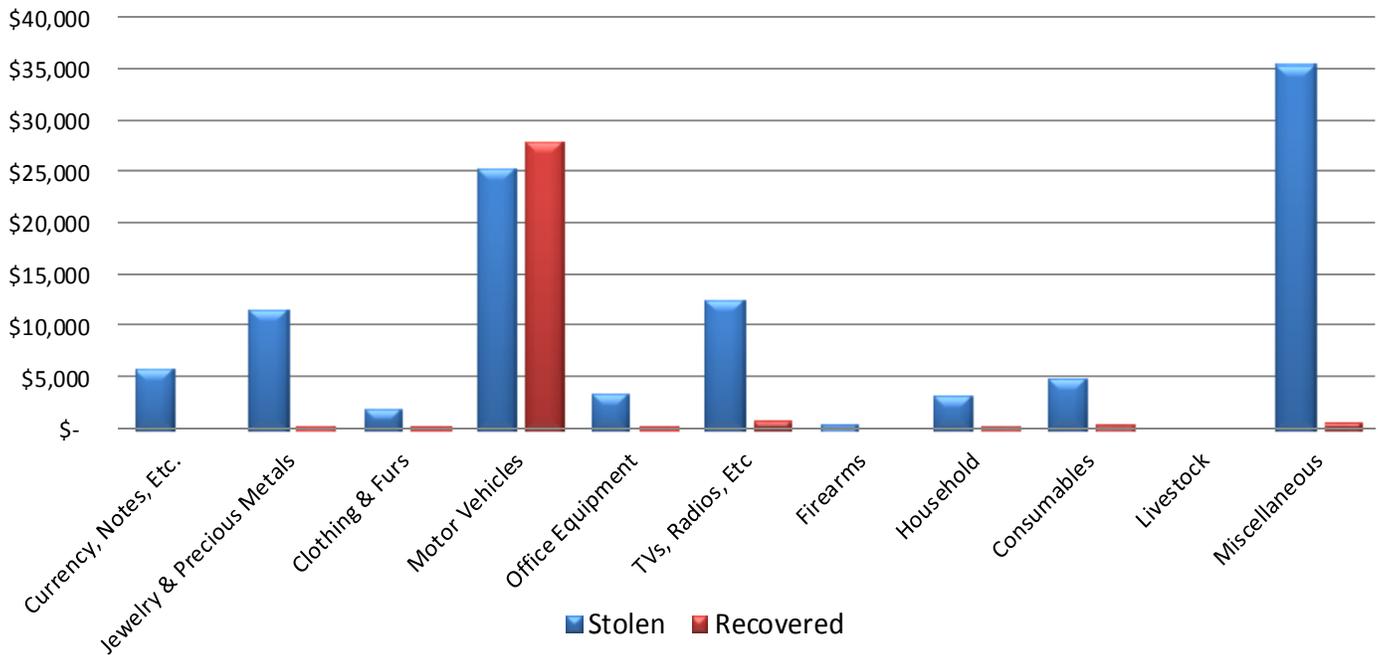
Property Value by Type of Crime
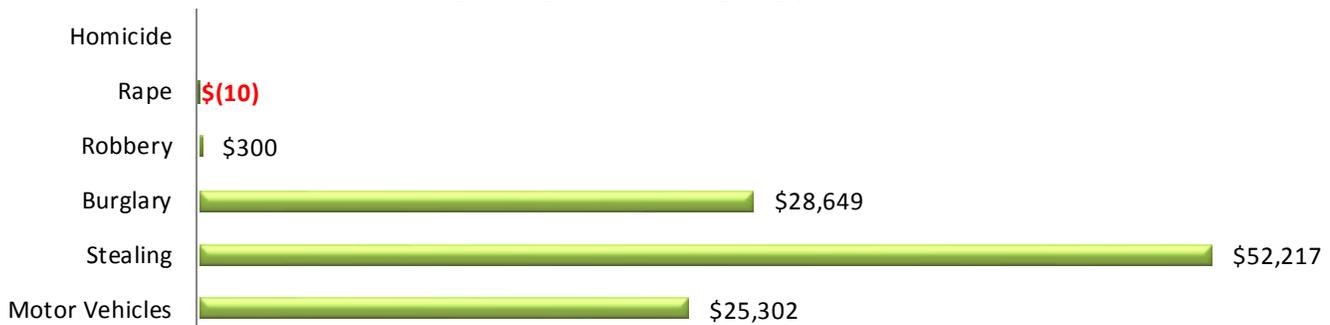
Cameron Police Department Communications Officers

	Serving Since
Comm. Supervisor Cathy Poindexter	2002
Comm. Officer Jaimie Wolf	2007
Comm. Officer Deborah Morrison	2008
Comm. Officer Shana Hopkins (Part-time)	2008
Comm. Officer Stan Hendrix	2009
Comm. Officer Brent Blackburn	2010
Comm. Officer Jodi Grooms	2011
Comm. Officer Shawna Conley	2012
Administrative Asst./Records Shellie Blades	1993

Did you know…..Communication Officers (Dispatchers) must complete a comprehensive training schedule during their first six months as well as six-weeks of on-the-job training with a qualified Communication Officer before they are able to work solo? Required training includes:

MULES Certification (40 Hours)

Emergency Medical Dispatch (EMD) (24 Hours)

Basic Telecommunicator (40 Hours)

CPR Certification

HazMat Basic Awareness Training

FEMA/Emergency Management Institute (ICS Courses)

ICS-100 Introduction to Incident Command System

ICS-200 ICS for Single Resources & Initial Action Incident

ICS-700 National Incident Management System (NIMS)

ICS-704 NIMS Communication & Information Management

ICS-247 (IPAWS) Integrated Public Awareness & Warning System

2012 Communications Year in Review

Information Technologies, Inc.
Public Safety Software Series

2012 Communications Center Totals

Calls for Service	2011	Average Per Day	2012	Average Per Day	% Change
Police	23,641	64.77	18,772	51.43	<20.6%>
EMS	1,892	5.18	1,922	5.27	+1.58%
Fire	334	0.92	328	0.90	<1.8%>
TOTAL	25,867	70.87	21,022	57.59	<18.74%>
911 Calls	1,447	3.96	1,011	2.76	<30.1%>

■ Police Calls   ■ EMS Calls   ■ Fire Calls

	2008	2009	2010	2011	2012
Police Calls	15,358	19,025	20,767	23,641	18,772
EMS Calls	1,820	1,719	1,727	1,892	1,922
Fire Calls	254	346	353	334	328